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Vendor:PMI

Exam Code:PMI-ACP

Exam Name:PMI Agile Certified Practitioner (PMI-ACP)®

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QUESTION 1

During product development, changes in technology and regulations require the team to reassess product architecture. How should this technical debt be captured?

- A. Include it in the product backlog and use a new indicator to annotate that it is technical debt
- B. Include it in the product backlog as a low-priority issue
- C. Since it is not a part of agile methodologies, it should not be tracked
- D. Have team members maintain personal lists of issue and consolidate the lists during review

Correct Answer: A

QUESTION 2

What kind of User Story is written to provide an opportunity to research a solution in order to provide an estimate?

- A. Sprint Story
- B. Persona Story
- C. Spike Story
- D. Needle Story

Correct Answer: C

QUESTION 3

Who is responsible for the "definition of done"?

- A. The team
- B. The Product Owner
- C. Management
- D. Project manager

Correct Answer: A

QUESTION 4

Stakeholders are displeased with the latest release of a product's software. While most stakeholders attended every sprint review, they were otherwise largely uninvolved in the project. What should the agile practitioner have done to ensure stakeholder satisfaction?

- A. Communicated early and often, as outlined in the communications matrix
- B. Ensured engagement among stakeholders and the product owner
- C. Conducted additional stakeholder reviews and demos
- D. Worked with the product owner to prioritize user stories

Correct Answer: D

QUESTION 5

What should a team do when they complete all sprint goals earlier than expected?

- A. Begin working on an item in the backlog
- B. Ask the scrum master to select an item from the backlog on which to work
- C. Ask the product owner to select an item from the backlog on which to work
- D. Jointly decide with the scrum master on an item from the backlog on which to work

Correct Answer: A

QUESTION 6

A high-performance Agile team:

- A. is fully committed to team success yet respects the prescribed roles and titles of team members.
- B. owns its decisions and commitments and is motivated to succeed at any cost.
- C. is self-organizing, empowered to make decisions, and consensus-driven, with constructive disagreement.
- D. produces a high volume of business value through intensive collaboration and avoidance of conflict.

Correct Answer: C

QUESTION 7

Which XP practice promotes the restriction on overtime?

- A. Sustainable Pace
- B. Pair Programming
- C. Servant Leadership
- D. Small Releases

Correct Answer: A

QUESTION 8

The Scrum Master's job is to work with the Scrum Team and the organization to increase the awareness of the artifacts. Which pillar of Scrum does this represent?

- A. Transparency
- B. Inspection
- C. Adaption

Correct Answer: A

QUESTION 9

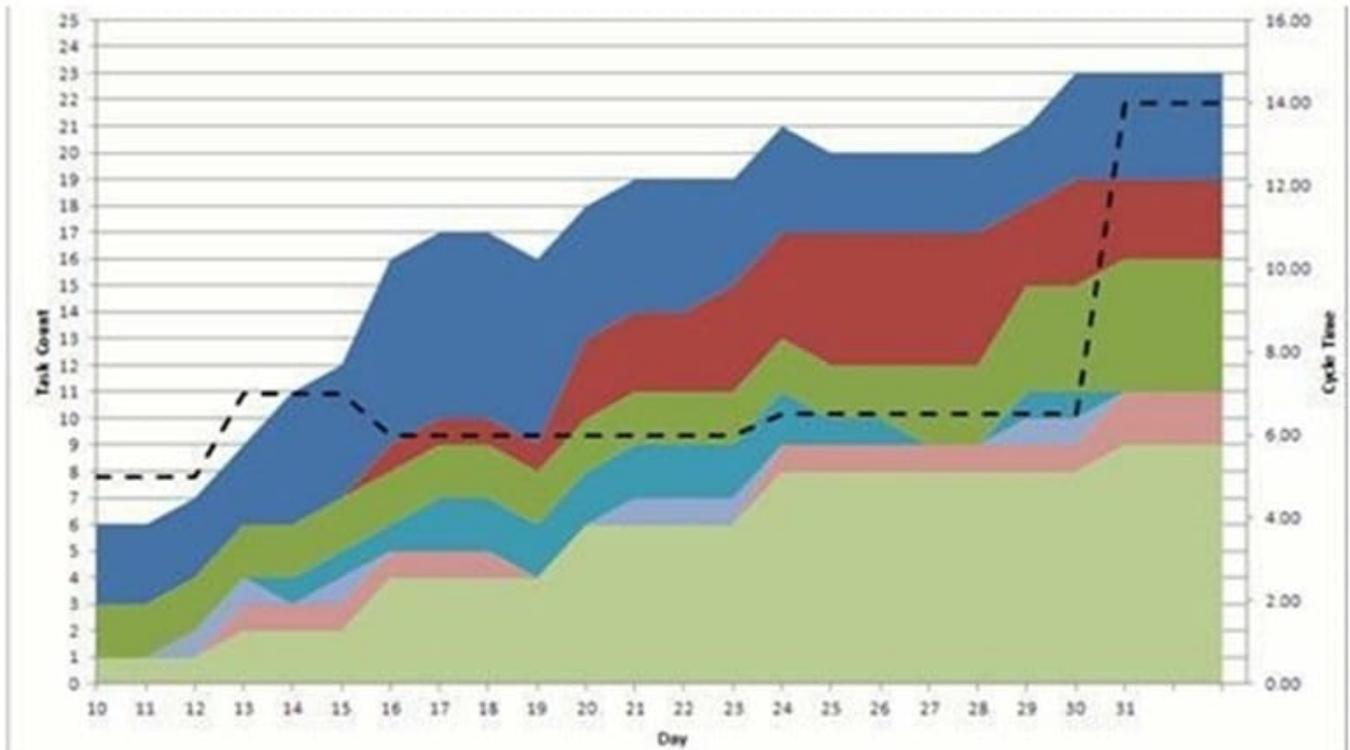
Kanban means _____ in Japanese?

- A. User Story
- B. Signal card
- C. Visual card
- D. Production Line

Correct Answer: B

QUESTION 10

The following is a picture of which of the following Information Radiators?



- A. Burndown Chart
- B. Kanban Tracking System
- C. Cumulative Flow Diagram
- D. Burnup Chart

Correct Answer: C

QUESTION 11

Which one is NOT a reason to perform a Spike?

- A. To perform basic research to familiarize the team with a new technology or domain
- B. To analyze the expected behavior of a large story so the team can split the story into estimable pieces.
- C. To defer a story until a later Sprint while still showing progress to the Product Owner
- D. To do some prototyping to gain confidence in a technological approach

Correct Answer: C

QUESTION 12

A company is considering developing a new, complex application that will require a large initial investment. However, if successful, the profit potential is high.

When preparing an analysis, what should be used to encourage stakeholders who are concerned about project failure to authorize the initial investment?

- A. Calculated planned percent complete (PPC)
- B. Many small minimally marketable features (MMFs)
- C. Story points rather than cost estimates
- D. Calculated earned value (EV)

Correct Answer: D