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**Vendor:**PMI

**Exam Code:**PMI-200

**Exam Name:**PMI Agile Certified Practitioner (PMI-ACP)®

**Version:**Demo

### QUESTION 1

Which of the following is a list of valid Agile project planning practices?

- A. Release planning, Iteration planning, and Sprint planning
- B. Sprint planning, Spike solution, and Iteration planning
- C. Iteration planning, Continuous Integration, and Sprint planning
- D. Vision, Release planning, and Performance Optimization

Correct Answer: A

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### QUESTION 2

Test-Driven Development (TDD) is a rapid cycle of:

- A. Requirement, coding, and testing.
- B. Testing, coding, and refactoring.
- C. Testing, refactoring, and validation.
- D. Requirement, coding, and refactoring.

Correct Answer: B

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### QUESTION 3

What are the primary outputs of a release planning session?

- A. Release vision, assumption, action item, and iteration goal
- B. Prioritized Product Backlog, risk, action item, and release goal
- C. Estimated iteration velocity, risk, action item, and Release Backlog
- D. Risk, action item, dependencies, and Release Backlog

Correct Answer: D

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### QUESTION 4

When estimating initial velocity, the team should most likely:

- A. Discuss among the team their expectation of how many story points they can address.
- B. Use a Kanban workflow to identify the team and calculate velocity.

- C. Use velocity of past iterations or make a calculated guess.
- D. Discuss with the customer their expectations for the velocity of producing the product.

Correct Answer: C

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#### QUESTION 5

Which of the following is an example of a visual aid used in Lean-Agile software development?

- A. Butinett value delivered chart
- B. Product technical specification
- C. Automated code coverage report
- D. Scrum-of-Scrum report

Correct Answer: A

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#### QUESTION 6

According to the fundamental principles of Lean Management, errors result from:

- A. Inadequate user requirements and documentation.
- B. Misjudgment made by project team and operators.
- C. Flaws in development and production systems.
- D. Insufficient management oversight of project and operators.

Correct Answer: C

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#### QUESTION 7

The purpose of the iteration retrospective is to:

- A. Report progress of the work effort, what work will be done next, and review impediments to progress.
- B. Prioritize the Product Backlog, generate development and testing estimates, and plan the next iteration.
- C. Provide a demonstration of the features developed during the iteration, get feedback from users, and begin testing.
- D. Identify what worked well, what did not work well, and what actions should be taken to improve the process.

Correct Answer: D

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#### QUESTION 8

The best description of the purpose of the daily standup in Agile project is to:

- A. Resolve the key issues and risks that are likely to hinder project progress.
- B. Provide insight and reassurance to the Product Owner to strengthen that relationship.
- C. Inform the project lead of project status for reporting to stakeholders.
- D. Rate the visibility of each person's work and to ensure the work is integrated.

Correct Answer: D

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#### QUESTION 9

A company is starting to introduce Agile practices, and the project manager has been asked to identify how to introduce the new process. The project manager's initial plan should be to:

- A. Institute daily standup meetings immediately.
- B. Communicate the Agile Manifesto to the team.
- C. Balance teaching principles with Agile practices.
- D. Rate the team's progress in learning new methods.

Correct Answer: C

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#### QUESTION 10

When interacting with team members, the Agile project manager should:

- A. Ask team members to do things by phrasing the statement as a request rather than as a demand.
- B. Ignore team member input and emotions when important decisions have to be made.
- C. Proceed cautiously when requesting team members to do something likely to make them unhappy.
- D. Disagree with the team based on the merit of the issue without considering how the team is feeling.

Correct Answer: A

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#### QUESTION 11

The primary purpose of a Sprint Review is for the team to:

- A. Demonstrate what was accomplished during the sprint.
- B. Discuss what went well, what didn't, and ways to improve.
- C. Prioritize and estimate stories planned for the next sprint.

D. Individually provide status updates on their projects in progress.

Correct Answer: A

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## QUESTION 12

In a Lean project environment, visual controls:

- A. Can be used by management for communicating specific corrective directions.
- B. Are easy to use, reflect the team's progress, and show the team what to do next.
- C. Are helpful while the team is forming but are less important for more experienced teams.
- D. Should be kept to a minimum to avoid distracting the team from high-value activities.

Correct Answer: A