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Vendor:PMI

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Exam Name:Project Management Professional

Version:Demo

QUESTION 1

At the start of a typical project life cycle, costs are:

- A. low, peak as work is carried out, and drop as the project nears the end.
- B. low, become steady as work is carried out, and increase as the project nears the end.
- C. high, drop as work is carried out, and increase as the project nears the end.
- D. high, become low as work is carried out, and drop as the project nears the end.

Correct Answer: D

QUESTION 2

The project budget is set at \$150,000. The project duration is planned to be one year. At the completion of Week 16 of the project, the following information is collected: Actual cost = \$50,000, Plan cost = \$45,000, Earned value = \$40,000. What is the cost performance index?

- A. 0.8
- B. 0.89
- C. 1.13
- D. 1.25

Correct Answer: A

QUESTION 3

Market conditions and published commercial information are examples of which input to the Estimate Costs process?

- A. Scope baseline
- B. Organizational process assets
- C. Enterprise environmental factors
- D. Risk register

Correct Answer: C

QUESTION 4

Which type of analysis is used as a general management technique within the Plan Procurements process?

- A. Risk assessment analysis

- B. Make or buy analysis
- C. Contract value analysis
- D. Cost impact analysis

Correct Answer: B

QUESTION 5

The following chart contains information about the tasks in a project.

| Task | PV | AC | EV |
|------|--------|--------|--------|
| 1 | 10,000 | 10,000 | 10,000 |
| 2 | 10,000 | 8,000 | 10,000 |
| 3 | 10,000 | 8,000 | 8,000 |
| 4 | 9,000 | 12,000 | 10,000 |
| 5 | 10,000 | 12,000 | 12,000 |
| 6 | 10,000 | 10,000 | 12,000 |
| 7 | 12,000 | 12,000 | 10,000 |
| 8 | 10,000 | 8,000 | 9,000 |
| 9 | 12,000 | 10,000 | 11,000 |

Based on the chart, what is the schedule variance (SV) for Task 8?

- A. -2,000
- B. -1,000
- C. 1,000
- D. 2,000

Correct Answer: B

QUESTION 6

Which tool or technique can a project manager use to select in advance a team member who will be crucial to the task?

- A. Acquisition

- B. Negotiation
- C. Virtual team
- D. Pre-assignment

Correct Answer: D

QUESTION 7

A reward can only be effective if it is:

- A. Given immediately after the project is completed.
- B. Something that is tangible.
- C. Formally given during project performance appraisals.
- D. Satisfying a need valued by the individual.

Correct Answer: D

QUESTION 8

Which of the following is a tool and technique for activity duration estimating?

- A. Parametric estimating
- B. Monte Carlo analysis
- C. Top-down estimating
- D. Bottom-up estimating

Correct Answer: A

QUESTION 9

Fast tracking is a schedule compression technique used to shorten the project schedule without changing project scope.

Which of the following can result from fast tracking?

- A. The risk of achieving the shortened project time is increased.
- B. The critical path will have positive total float.
- C. Contingency reserves are released for redeployment by the project manager.
- D. Duration buffers are added to maintain a focus on planned activity durations.

Correct Answer: A

QUESTION 10

Which illustrates the connection between work that needs to be done and its project team members?

- A. Work breakdown structure
- B. Network diagrams
- C. Staffing management plan
- D. Responsibility matrix

Correct Answer: D

QUESTION 11

Which input to the Plan Risk Management process provides information on high-level risks?

- A. Project charter
- B. Enterprise environmental factors
- C. Stakeholder register
- D. Organizational process assets

Correct Answer: A

QUESTION 12

Which of the following techniques is used during Control Scope?

- A. Cost-benefit analysis
- B. Variance analysis
- C. Reserve analysis
- D. Stakeholder analysis

Correct Answer: B

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