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Vendor:CompTIA

Exam Code:PK0-004

Exam Name:CompTIA Project +

Version:Demo

QUESTION 1

A project manager has just received an extra resource from a functional manager. Which of the following activities is the BEST to consider for assignment to the resource?

- A. Activity A should be assigned because it is within the resource's skillset, has already been started with three other resources, and has four days of slack.
- B. Activity B should be assigned because it is not within the resource's skillset; however, it gives the resource an opportunity to learn a new skill, has not started, and has one day of slack.
- C. Activity C should be assigned because it is a task that any resource can do; however, it is undesirable, needs to be done, has not started, and has three days of slack.
- D. Activity D should be assigned because it is a new task, the skillset determination has not been assessed for the task, it is supposed to start tomorrow, and it has zero slack.

Correct Answer: A

QUESTION 2

A project team lacks the necessary team members to complete a project. The project manager has rejected numerous candidates.

This is an example of:

- A. outsourcing.
- B. low-quality resources.
- C. benched candidates.
- D. resource planning.

Correct Answer: D

QUESTION 3

Detailed policy guidance is BEST provided by:

- A. an intranet site
- B. a text message
- C. a video conference
- D. an email

Correct Answer: C

QUESTION 4

A project manager determines deliverables are not meeting customer specifications. During which of the following project phases is this determination MOST likely to happen?

- A. Monitor and control
- B. Execution
- C. Closing
- D. Planning

Correct Answer: A

QUESTION 5

A PM notes a feature that was delivered does not appear in the latest requirement document. The PM immediately submits a change request for remediation. Which of the following actions has the PM omitted?

- A. Identifying the risk
- B. Obtaining approval from the CCB
- C. Evaluating the impact of the risk
- D. Communicating to stakeholders

Correct Answer: B

QUESTION 6

A quality auditor finds suspicious code during a software test. For which of the following could this be a trigger?

- A. Incident response
- B. Quality control
- C. Resource changes
- D. Business continuity response

Correct Answer: A

QUESTION 7

Which of the following primary factors are used to prioritize the development of risk response strategies? (Choose two.)

- A. Likelihood
- B. Timeline
- C. Impact
- D. Quality
- E. Cost

Correct Answer: AC

QUESTION 8

Which of the following conflict resolution techniques relies on establishing areas of agreement rather than disagreement?

- A. Smoothing
- B. Collaborating
- C. Compromising
- D. Avoiding

Correct Answer: A

QUESTION 9

A project sponsor is not being updated on the project as expected. Instead of receiving information on a monthly basis, the project sponsor wants to see it biweekly and requests the use of a collaboration site instead of email. Which of the following actions should the project manager perform?

- A. Update the project status report and inform the project team.
- B. Update the project charter and inform the project sponsor.
- C. Update the project management plan and review it at the next status meeting.
- D. Update the project communication plan and distribute it to the stakeholders.

Correct Answer: D

QUESTION 10

The project manager has had a large number of change requests approved by the project steering committee, but has been given no extra time to deliver the project.

Which of the following schedule compression techniques should be used by the project manager?

- A. Rescheduling
- B. Crashing
- C. Rebaselining
- D. Control scope

Correct Answer: B

QUESTION 11

Which of the following is the primary purpose of an MOA or an MOU?

- A. State expectations of all signatory parties to reduce potential misunderstandings.
- B. Facilitate potential legal action and resulting remediation if one of the signatory parties violates any terms.
- C. Enumerate a detailed code of conduct for all employees, contractors, and subcontractors participating in the program.
- D. Provide transparency to competitors regarding all signatory parties.

Correct Answer: A

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

QUESTION 12

A project sponsor asks if a construction project can be accelerated to meet a new timeline. The project manager analyzes the schedule and finds insufficient float to accommodate the new delivery date.

If more resources are provided, which of the following strategies would BEST help to achieve the new date?

- A. Fast track
- B. Burn
- C. Crash
- D. Reduce durations

Correct Answer: A

