Vendor: CompTIA

Exam Code:PK0-003

Exam Name: CompTIA Project+ (2009)

Version: Demo

QUESTION 1

Which of the following would be included in the Project Charter?

A. Communication activities

B. Problem statement

C. Cost baseline

D. Activity plan

Correct Answer: B

QUESTION 2

Which of the following conflict resolution techniques results in mutual agreement among conflicting parties?

A. Forcing

B. Avoiding

C. Smoothing

D. Compromise

Correct Answer: D

QUESTION 3

A project team is about to deliver on a two year long project when they are informed of new Government laws that directly affect the product. The team meets with their stakeholders to discuss the impact to the project and determine that additional laws need to be taken into account before go-live. The NEXT step the project manager needs to take is:

A. Re-direct the development team.

B. Create a change request.

C. Update the issues log.

D. Hold a meeting with the users.

Correct Answer: B

QUESTION 4

A status report shows that the earned value is $50,000, the planned value is $40,000, and actual costs are $45,000. Which of the following is the SPI of the project, and is the project ahead or behind schedule?

A. SPI = 0.89, ahead of schedule

B. SPI = 0.90, behind schedule

C. SPI = 1.11, behind schedule

D. SPI = 1.20, ahead of schedule

Correct Answer: D

QUESTION 5

The customer has agreed to pay 20% more for the project deliverable if it can be turned over to them in four weeks. The project manager has the team members to complete the project, but is having difficulty procuring enough material from a vendor. The project manager agrees to pay 5% more for the material if complete shipment can be made within a week. This is an example of which of the following risk response strategies?

A. Transferring

B. Enhancing

C. Sharing

D. Exploiting

Correct Answer: C

QUESTION 6

Which of the following is BEST suited for assigning resources to WBS tasks?

A. WBS defines functional teams which should then be mapped to project scope items

B. WBS contains the project schedule which should be used to determine timing of when to engage functional teams

C. WBS defines the description of the end result delivered by the project

D. WBS defines activities and deliverables that can be mapped to functional teams

Correct Answer: D

QUESTION 7

A project manager is reviewing the scope statement of a project. Which of the following project management plan components would define the measureable tasks of the project?

A. Issues log

B. Quality metrics

C. Resource requirements

D. Project schedule

Correct Answer: D

QUESTION 8

A change request has been identified and submitted to the Change Control Board for approval. After gaining approval, which of the following should occur NEXT?

A. Document using the appropriate change control forms

B. Update the project plan components

C. Request a meeting with the project sponsor

D. Perform impact analysis

Correct Answer: B

QUESTION 9

Which of the following is also known as a fishbone diagram?

A. Histogram

B. Ishikawa diagram

C. Pareto diagram

D. Run diagram

Correct Answer: B

QUESTION 10

As part of the planning process, the change control board meets every other week. Immediately after the last change control meeting, a primary examiner called and indicated a new regulation was passed and must be implemented within ten days. Which of the following should be done to ensure the change is implemented within the prescribed timeframe?

A. Incorporate it as a task into the project plan and begin making the change

B. Review the change control procedures for emergency changes

C. Wait for the next change control meeting and introduce it then

D. Ask the regulator for an extension of time

Correct Answer: B

QUESTION 11

Which of the following areas are addressed in the Project Charter?

A. Project team members

B. Work Breakdown Structure (WBS)

C. Business needs

D. Communications venue

Correct Answer: C

QUESTION 12

The project manager has been informed the project\\'s CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

A. Ask the project sponsor to extend the project schedule.

B. Submit an RFQ to find a less expensive material.

C. Assign additional team members to Quality Control.

D. Fast track the project to reduce risk.

Correct Answer: B