

100% Money Back
Guarantee

Vendor:Nokia

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Exam Name:CPM

Version:Demo

QUESTION 1

What are the basic elements for estimate at completion reporting?

- A. Detailed plan - actual costs.
- B. CBL - ETC .
- C. ASCE + ETC.
- D. Actual Costs + ETC.

Correct Answer: D

QUESTION 2

What is the formula of the "value of risk" in the quantitative risk analysis?

- A. The impact of risk in * the probability of occurrence in %.
- B. The cost of risk mitigation in * the probability of occurrence in %.
- C. The risk contingency budget in / the probability of occurrence in %.
- D. The cost of transferring the risk in / the probability of occurrence in %.

Correct Answer: A

QUESTION 3

What is RTI?

- A. The interface between the site quality and progress modules of IPM.
- B. The interface between SAP and IPM.
- C. An external database linking SAP and business objects reporting.
- D. The interface between the change management and progress modules of IPM.

Correct Answer: B

QUESTION 4

What transactions still can be done after the project financial closure?

- A. Services can be accepted.
- B. Charges against the project.

- C. Invoice processing.
- D. No transactions.

Correct Answer: D

QUESTION 5

The one document that should always be used to identify and mitigate risk is the:

- A. risk management plan.
- B. scope statement.
- C. project charter.
- D. contingency plan.

Correct Answer: A

QUESTION 6

Which of the following documents are NOT part of the PTA handover from Sales to Delivery?

- A. Cost baseline.
- B. Project management/delivery plan.
- C. Logistics plan.
- D. WBS structure.

Correct Answer: D

QUESTION 7

Which milestone(s) must always be completed before invoicing?

- A. Provisional acceptance.
- B. Final acceptance.
- C. Internal acceptance.
- D. It depends on the contractual terms.

Correct Answer: D

QUESTION 8

In Nokia, what does PARD stands for?

- A. Program action required days.
- B. Project asset rotation days.
- C. Project action rotation days.
- D. Project asset required days.

Correct Answer: B

QUESTION 9

Which KPI can assist the project manager in the analysis of a Gross Margin deviation?

- A. Project asset rotation days (PARD).
- B. Rollout accuracy (RA).
- C. Project Cost Adherence (PCA).
- D. Telecom Implementation Lead Time (TILT).

Correct Answer: C

QUESTION 10

Which accounting indicator can have any of the CR categories linked?

- A. 94 - NCC delivery.
- B. 95 - NCC execution.
- C. 93 - NCC resources.
- D. 9 - Risk contingency.

Correct Answer: D

QUESTION 11

Which one of the following is NOT a risk?

- A. Customer might run into environmental issues with the municipality due to our product and missing ISO14000 certification.
- B. Our subcontractor might charge us for the extra site visits as this particular case is not written down in our supply contract.
- C. Logistic has informed the project team that the delivery which was expected last week has not arrived yet.

D. The acceptance criteria in the contract amendment might lead to additional effort as the wording could be misunderstood.

Correct Answer: C

QUESTION 12

What is the definition of project Risk Management?

- A. To manage risks that will enable Nokia to profitably grow the business, while having a basic understanding of the risks and responses required.
- B. To take risks that will enable Nokia to profitably grow the business while having a thorough understanding of the risks and responses required for its success.
- C. To avoid risks that would damage the desired growth in sales and profitability while taking all opportunities to positively influence customer satisfaction.
- D. To maximize the probability and consequences of positive events and minimize the probability and consequences of adverse events to project objectives.

Correct Answer: D