Vendor: CompTIA

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QUESTION 1

Which of the following is the primary purpose of a project tollgate?

A. Review the tasks from the next phase of the project.

B. Review changes to a project.

C. Get acceptance to move the project to the next phase of work.

D. Give a status update on a set of deliverables.

Correct Answer: C

QUESTION 2

Two members of a team have had difficulty working together in the past. Which of the following should the project manager do to facilitate communication between the team members?

A. Discuss the problem at the next project meeting and have the team members find a solution.

B. Evaluate both members and replace the least important member.

C. Speak with both team members and address concerns.

D. Dismiss both team members and replace them with new members.

Correct Answer: C

QUESTION 3

Which of the following is a benefit of the work breakdown structure (WBS)?

A. It will provide a detailed budget for the stakeholders.

B. Items not included in the project objectives can be added to the WBS for flexibility.

C. It will ensure that scope creep will not occur.

D. Contains all activities required to complete the project.

Correct Answer: D

QUESTION 4

A project manager has received a change request. Which of the following is the NEXT step?

A. Approve the change and notify the project sponsor that cost can be reduced.

B. Re-baseline the project budget because this change will decrease the expenditures.

C. Send the change to the project sponsor for approval.

D. Analyze the change to determine the impact.

Correct Answer: D

QUESTION 5

Which of the following steps should a project manager take to ensure the quality of project deliverables for a customer? (Select Two).

A. The project manager should consult the project sponsor and customer to review the current quality requirements.

B. The project manager should request a peer review of the project to determine if it meets the customers quality standards.

C. The project manager should change the scope of the project to meet the customers expectations of quality standards.

D. The project manager should check the finished product to determine if it meets the customers quality standards.

E. The project manager should outsource to obtain the best resources for the project.

Correct Answer: BD

QUESTION 6

Which of the following are examples of a good business case for a new project? (Select Two).

A. Increased profit opportunity for the customer

B. Increased billing through maintenance contract

C. Increased efficiency internally for the customer

D. Increased engagement length with the customer

E. Increased billing opportunity for the project team

Correct Answer: AC

QUESTION 7

If the EV is $3,000 and the AC is $4,000, which of the following would be the CPI for the project?

A. .50

B. .75

C. 1.25

D. 1.75

Correct Answer: B

QUESTION 8

Which of the following are schedule compression techniques? (Select Two).

A. Fast tracking

B. Critical Path Method (CPM)

C. Crashing

D. PERT analysis

E. Schedule network analysis

Correct Answer: AC

QUESTION 9

Which of the following describes a work breakdown structure (WBS) dictionary?

A. A high level requirements document used to create the WBS.

B. An alphabetical listing of WBS components detailing their associated project schedule dependencies.

C. An organizational reference defining how WBS levels must be decomposed.

D. A supporting document that provides more detail for the WBS components.

Correct Answer: D

QUESTION 10

Which of the following is a representation of the amount of money spent on project work at a point in time?

A. CV

B. CPI

C. EV

D. AC

Correct Answer: D

QUESTION 11

Which of the following is a component of a project charter?

A. Responsibility assignment matrix

B. Risk register

C. Work Breakdown Structure (WBS)

D. Problem statement

Correct Answer: D

QUESTION 12

Which of the following represents the appropriate order of an effective change management process?

A. Identify change, perform impact analysis, approve or deny change, update applicable project plan components, document change.

B. Identify change, document change, perform impact analysis, approve or deny change, update applicable project plan components.

C. Identify change, document change, perform impact analysis, update applicable project plan components, approve or deny change.

D. Identify change, document change, approve or deny change, perform impact analysis, update applicable project plan components.

Correct Answer: B