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Vendor:Isaca

Exam Code:COBIT-2019

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Version:Demo

QUESTION 1

An enterprise that specializes in software development is designing a new IT governance system as part of a transition from traditional waterfall to a more agile approach. Which step in the design phase would this transition impact the MOST?

- A. Compliance requirements
- B. Implementation method
- C. Sourcing model

Correct Answer: B

QUESTION 2

Which COBIT domain of management objectives incorporates managed business process controls?

- A. Build, Acquire and Implement (BAI)
- B. Align, Plan and Organize (APO)
- C. Deliver, Service and Support (DSS)

Correct Answer: C

Reference: <https://graser.co.at/en/cobit-5-understand-the-framework/>

QUESTION 3

The design factor associated with a highly regulated enterprise is likely to attribute MORE importance to which of the following?

- A. Managed strategy and operations
- B. Documented work products and policies
- C. Understanding of the business by IT professionals

Correct Answer: B

Reference: https://community.mis.temple.edu/mis5203sec001sp2019/files/2019/01/COBIT-2019-Framework-Introduction-and-Methodology_res_eng_1118.pdf (46)

QUESTION 4

Which of the following is a PRIMARY benefit associated with the management objective "managed strategy"?

- A. Desired value is delivered through a roadmap of incremental changes.

- B. Effective communication channels are established across all levels of management.
- C. Service delivery is facilitated by adopting the latest technology innovations.

Correct Answer: A

Reference: <https://netmarket.oss.aliyuncs.com/df5c71cb-f91a-4bf8-85a6-991e1c2c0a3e.pdf>

QUESTION 5

Which of the following is a KEY change enablement task that must be completed during the driver identification phase of an IT initiative?

- A. Define high-level improvement targets.
- B. Identify the business and governance drivers.
- C. Establish urgency for the changes needed.
- D. Assign high-level roles and responsibilities.

Correct Answer: B

According to ISACA COBIT 2019, the key change enablement task that must be completed during the driver identification phase of an IT initiative is to "Identify the business and governance drivers." This task is important because it helps to determine the motivations and reasons for change, which can then be used to inform the development of the initiative and ensure that it is aligned with the needs and goals of the enterprise. This information can also help to prioritize and scope the initiative and to develop a business case for the changes needed.

QUESTION 6

The enterprise goal titled "Optimization of Business Process Costs" is aligned to which balanced scorecard (BSC) dimension?

- A. Growth
- B. Customer
- C. Internal

Correct Answer: C

Reference: https://community.mis.temple.edu/mis5203sec001sp2019/files/2019/01/COBIT-2019-Framework-Introduction-and-Methodology_res_eng_1118.pdf (24)

QUESTION 7

Which of the following is IMPERATIVE to the successful implementation of IT governance?

- A. IT governance identifies benchmarking standards.

- B. IT governance includes identification of business risk.
- C. IT governance is sponsored by executives.

Correct Answer: C

QUESTION 8

Which of the following is an enterprise goal according to COBIT?

- A. Managed IT-related risks
- B. IT compliance with internal policies
- C. Business service continuity and availability

Correct Answer: C

QUESTION 9

What functional task area is responsible for assessing the potential return on investment (ROI) during future state planning?

- A. Continuous improvement
- B. Change enablement
- C. Risk management
- D. Program management

Correct Answer: D

According to the Official COBIT 2019 Study Manual from Isaca, the Program Management functional task area is responsible for assessing the potential return on investment (ROI) during future state planning. This includes creating a business case, assessing the economic benefits and costs associated with the project, and developing a roadmap for implementation. Program management also involves ensuring that the project is aligned with the organization's strategic goals and objectives, as well as assessing risks and developing mitigation plans.

QUESTION 10

COBIT defines stakeholder value creation as which of the following?

- A. Realization of benefits at a controlled resource cost while controlling risk
- B. Realization of benefits at an optimal resource cost while optimizing risk
- C. Realization of benefits at a reduced resource cost while mitigating risk

Correct Answer: C

QUESTION 11

Which of the following is an IT implementation method design factor that focuses on software building, deployment and operations?

- A. Traditional
- B. Agile
- C. DevOps

Correct Answer: C

Reference <https://blog.firstreference.com/the-isaca-has-traded-in-cobit-5-for-cobit-2019-part-3-of-3/#.X3IHcR1RWQ4>

QUESTION 12

Which COBIT principle addresses the need to consider how many changes in technology or strategy impact the enterprise governance system as a whole?

- A. A governance system should be tailored to the enterprise's needs.
- B. A governance system should cover the enterprise end to end.
- C. A governance system should be dynamic.

Correct Answer: A

Reference: <https://www.esoute.com/finally-a-guide-for-tailoring-a-governance-system-for-information-and-technology/>