Vendor:EXIN

Exam Code:ASM

Exam Name:EXIN Agile Scrum Master

Version: Demo

QUESTION 1

Why is a Product Owner not allowed to define the workload of the Development Team for a new Sprint?

A. This conflicts with the principle of Self-Management of the Development Team.

B. The Product Owner does not know the velocity of the Development Team.

C. The Scrum Master is responsible for the velocity of the Development Team.

D. The Scrum Master and the Product Owner must agree on the workload of the Development Team.

Correct Answer: A

QUESTION 2

What is the recommended way of removing the resistance presented by skeptics?

A. Appoint a champion skeptic

B. Fire them

C. Move them

D. Reiterate and reinforce the commitment

Correct Answer: A

QUESTION 3

Which information Radiator can the team use best during the Sprint to track the work?

A. Gantt chart

B. Product Backlog

C. Release Burn Up

D. Task board

Correct Answer: D

QUESTION 4

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

A. No special activities are necessary, because these people will embrace the change.

B. Provide more prestige or power for the people that resist in order to get them to comply.

C. Provide predictability of the transition process and keep certain best practices.

D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

QUESTION 5

You are a project manager for a midsize software company, which still uses the Waterfall model. Your customer wants a new software project.

When should you consider the use of Agile?

A. The product definition is stable and will not change.

B. The scope lacks specificity and is unlikely to remain stable.

C. The user technology to be developed is understood.

D. There are almost no ambiguous requirements.

Correct Answer: B

QUESTION 6

A Scrum Master is teaching Agile estimation techniques using Story Points to a new team.

A more experienced member of the team argues that:

An estimate expressed in Story Points is useful for a shorter period of time than an estimate in Ideal Days.

Is this true and what is the reason?

A. No, because estimating with Story Points is usually faster than with Ideal Days.

B. No, because Story Points are more robust against changes in the work-environment.

C. Yes, because Ideal Days allow for a buffer and help to maintain the estimate.

D. Yes, because Story Points are only a relative measure and Ideal Days are not.

Correct Answer: B

QUESTION 7

What is one of the most difficult challenges you face when transitioning your software development team to Scrum?

A. Introducing certain technical practices

B. Team members may already have their hands full

C. Too rapid improvements are possible

Correct Answer: B

QUESTION 8

A large company of more than 400 people changes from the Waterfall to the Agile framework. The company uses the approach of applying Scrum to all projects in the organization using an all-in scenario. The leaders are reluctant to fully commit to Scrum and there are no experienced Scrum Masters available within the organization yet. Six months later, Scrum has failed in the company. Many different applications of Scrum have been tried with varying degrees of success. The company gives up and returns to the Waterfall approach.

What is the most likely reason that the transition did not work?

A. Scrum was not properly promoted as a best practice and the best way to solve the problems of the organization which created a big risk.

B. The change to Agile was not disruptive enough to provoke a real change and there was not enough commitment to keeping the new process.

C. The company was too large to transition easily. A successful pilot project should have been done first, to be able to copy from.

D. There was no public display of Agility and, therefore, customers kept asking for Waterfall projects. The company gave up too early.

Correct Answer: C

QUESTION 9

A Development Team consists of various different roles: analysts, programmers, UX experts, DBA and

systems architects. They are estimating Backlog Items in Ideal Days.

What is the best approach to provide estimates for the Backlog Items?

A. Each role should provide a separate estimate; the Scrum Master integrates them.

B. Ideal days\\' estimation is not feasible in this case; Story Points should be used.

C. The Development Team provides a single estimate for each Backlog Item.

D. The Product Owner will integrate the input on the estimates from each role.

Correct Answer: C

QUESTION 10

The Scrum-of-Scrums meeting is designed to allow clusters of Scrum Teams to discuss their work, focusing especially on areas of overlap and integration.

Who should attend the Scrum-of-Scrum meetings on behalf of your Scrum Team?

A. The Product Owner

B. The Scrum Master

C. The team can choose anyone

D. The whole team

Correct Answer: D

QUESTION 11

You realize that the most experienced member on your team, who is also the longest- tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

A. Change the composition of the team

B. Create dissatisfaction with the status quo

C. Provide training and information

D. Reiterate and reinforce the commitment

Correct Answer: D

QUESTION 12

As items are developed and removed from the top of the Product Backlog, the Product Backlog iceberg develops a flat spot at the top and loses its shape.

What would be a necessary measure to counter this effect?

A. Creating a chart of the number of Product Backlog Items

B. Grooming the Product Backlog

C. Prioritizing the Product Backlog

D. Using an improvement Backlog

Correct Answer: B