Vendor:EXIN

Exam Code:ASM

Exam Name:EXIN Agile Scrum Master

Version: Demo

QUESTION 1

Your company has discovered that it takes more than high quality, low cost, and differentiation to excel. It

also takes speed and flexibility. This calls for a different approach:

you are aware that the current process is not delivering acceptable results.

What would be the next activity after becoming aware?

A. Ability to succeed with Scrum

B. Desire to adopt Scrum as a way to address current problems

C. Promotion of Scrum through sharing experiences so that we remember and others can see our successes

D. Transfer of the implications of using Scrum throughout the company

Correct Answer: C

QUESTION 2

"As a coach, I can manage information about swimmers on my team."

What would be a good technique to split the above User Story into smaller stories?

A. Do not split. The User Story is small enough

B. Splitting the User Story into Epics

C. Splitting the User Story into separate CRUD operations

D. Splitting the User Story into tasks

Correct Answer: C

QUESTION 3

You are a project manager for a midsize software company, which still uses the Waterfall model. Your customer wants a new software project.

When should you consider the use of Agile?

A. The product definition is stable and will not change.

B. The scope lacks specificity and is unlikely to remain stable.

C. The user technology to be developed is understood.

D. There are almost no ambiguous requirements.

Correct Answer: B

QUESTION 4

A team finds bugs in a feature. What is the best action to take?

A. Create a task "Correct bugs" and estimate it.

B. Create a task "Correct bugs" and let the Product Owner prioritize it.

C. Create a User Story "As a client I want a zero defect product" and estimate it.

D. Create a User Story "As a client I want a zero defect product" and let the Product Owner prioritize it.

Correct Answer: A

QUESTION 5

Company ABC always works in the following way: The business chooses a set of requirements that it believes will add business value. It communicates the requirements to the IT organization. The IT organization responds back with a plan and estimates of cost and schedule. The business agrees to that plan. The IT organization executes the plan and delivers a product to the business.

What type of framework is company ABC following?

A. DevOps

B. DSDM

C. Lean

D. Waterfall

Correct Answer: B

QUESTION 6

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

A. No special activities are necessary, because these people will embrace the change.

B. Provide more prestige or power for the people that resist in order to get them to comply.

C. Provide predictability of the transition process and keep certain best practices.

D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

QUESTION 7

Company X-AppGo is very interested in getting the benefits of both the ITIL®Framework and the Agile principles. They want to establish a disciplined service based approach, while reducing lead team in releasing application enhancements and improvements to their customer base.

Based on the above scenario, which would be the best processes to start integrating Agile into the ITIL® Framework?

A. Service Design and Service Transition

B. Service Strategy and Service Design

C. Service Strategy and Service Operation

D. Service Transition and Service Operation

Correct Answer: D

QUESTION 8

What is the difference between NPV and IRR?

A. NPV is a measure of how much money a project can be expected to return in future value. IRR is a measure of how quickly the money invested in the project will decrease in value.

B. NPV is a measure of how much money a project can be expected to return in today\\'s present value. IRR is a measure of how quickly the money invested in the project will increase in value.

C. IRR is a measure of how much money a project can be expected to return in future value. NPV is a measure of how quickly the money invested in the project will decrease in value.

D. IRR is a measure of how much money a project can be expected to return in today\\'s present value. NPV is a measure of how quickly the money invested in the project will increase in value.

Correct Answer: D

QUESTION 9

Your organization found that the Product Owner is consistently under more pressure than the developments and other participants in the project.

What is common solution for that?

A. Compiling a list with Product Owner tasks

B. Rotating the Scrum Master role

C. Using a Product Owner team

Correct Answer: A

Reference: https://luis-goncalves.com/product-owner-antipatterns/

QUESTION 10

Your team uses Story Points to estimate User stories.

Halfway through a Sprint, you are not seeing the progress you expected. The Team feels some Stories are

not estimated correctly, when compared to other Stories.

How should you address this?

A. Complete incomplete Stories

B. Increase or re-estimate Velocity

C. Re-estimate all small Stories

D. Switch to using Ideal days

Correct Answer: A

QUESTION 11

Kevin is a Product Owner for a retail organization. The Product Backlog for his immense marketing tool project has 200 Product Backlog Items.

Into what should he group the smaller Stories together?

A. Epics

B. Themes

C. User Stories

D. Views

Correct Answer: B

Reference: http://www.agilemarketing.net/epic-vs-theme-2/

QUESTION 12

A Scrum Team suggests to have a project with 3 Sprints of 2 weeks, while the customer suggests 1 Sprint of 6 weeks.

What is the greatest advantage of having 3 Sprints of 2 weeks?

A. The customer has to invest fewer time.

B. The team can inspect and adapt 2 times.

C. The team delivers more Story Points.

Correct Answer: C